

Vote 3

Provincial Treasury

	2025/26 To be appropriated	2026/27	2027/28
MTEF allocations	R359 755 000	R383 298 000	R400 282 000
Responsible Executive Authority	Provincial Minister of Finance		
Administering Entity	Provincial Treasury		
Accounting Officer	Head of Department and Head Official: Provincial Treasury		

1. Overview

Vision

A responsive and inclusive Treasury that enables positive change in the lives of residents in the Western Cape.

Mission

Resident-Centred Governance: Promote resident-centred governance through strategic partnerships, collaboration, and accountability.

Sustainable Service Delivery: Enable sustainable service delivery through integrated management systems and efficient resource mobilisation to enhance efficiency and value for money.

Innovation and Adaptability: Drive innovation and adaptability to improve public sector capacity, good governance, and financial stewardship.

Core functions and responsibilities

The core functions, powers, and responsibilities of the Provincial Treasury (PT) are captured in section 18 of the Public Finance Management Act (PFMA) and section 5 of the Municipal Finance Management Act (MFMA). To give effect to the Medium Term Development Plan (MTDP) 2024 – 2029 and Provincial Strategic Plan (PSP) 2025 - 2030, the branches of Fiscal and Economic Services and Governance and Asset Management will execute the following core functions and responsibilities:

- Ensure the efficient and effective management of provincial and municipal financial resources;

- Provide policy direction, facilitate, and enforce the management of provincial financial systems and supply chain and moveable asset management systems within the provincial and municipal spheres; and

- Promote accountability and financial governance within departments, entities and municipalities.

Main services

The legislative context of section 18 of the PFMA and section 5 of the MFMA, provides for the following:

Transversally or Externally:

research, analyse and advise on the policy, strategy, and management of provincial and municipal fiscal resources;

promote effective financial resource allocation, by providing socio-economic and policy research, analysis and advice that informs the preparation of the provincial and municipal budgets as well as the monitoring of budget implementation and performance;

compile credible and sustainable provincial main and adjustment budget, and guide and monitor the efficient implementation thereof;

drive the implementation of the MFMA and assist and guide municipalities to prepare budgets and monitor the implementation thereof towards sustainable local government;

intervene in cases where municipalities are in financial crisis;

promote the delivery of new and maintenance of existing physical infrastructure;

render a client interface, data collation, data and information management and records management service to the PT;

provide policy direction and facilitating the management of supply chain and asset management practices;

provide for the implementation, management and oversight of provincially operated financial systems and transition to the Integrated Financial Management System (IFMS);

improve the application of accounting standards and financial reporting within municipalities;

drive provincial financial governance reforms, the implementation of accounting practices and prepare consolidated financial statements; and

strengthen corporate governance within the Province through the implementation of risk management, internal audit and compliance with financial norms and standards.

Internally:

assist the member of the Provincial Cabinet with those functions as assigned by legislation and/or the Premier;

provide strategic and operational management support services; and

assist the Accounting Officer in driving financial management in the Department.

Demands and changes in service

The Provincial Treasury is facing increasing demands for services in fiscal governance, public financial management, and accountability. This surge is driven by higher expectations for transparency, enhanced fiscal oversight, and improved efficiency in managing public resources. New policy directives, such as the broader use of data-driven insights and evidence-based decision-making, as well as the need to source alternative and blended finance to supplement the provincial fiscus necessitate more proactive financial planning, upskilling staff, and innovative financial instruments.

The growing complexity of financial management and increased scrutiny of expenditures require the Provincial Treasury to continuously improve its capabilities. In response, the Provincial Treasury is investing in talent development, training programs, and fostering cross-departmental coordination to strengthen its fiscal oversight capacity.

However, meeting these rising demands requires additional resources, including financial investment, skilled personnel, and upgraded technology, to maintain effective service delivery. The Provincial Treasury's strategy involves balancing these resource needs with available funding and exploring innovative partnerships and digital solutions to maximise impact.

Acts, rules and regulations

The legislative mandate, within which the PT operates, consists primarily of the following national and provincial legislation:

- Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)
- Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
- Division of Revenue Act (Annual)
- Financial Management of Parliament and Provincial Legislatures Act, 2009 (Act No. 10 of 2009)
- Government Immovable Asset Management Act, 2007 (Act 19 of 2007)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005)
- Public Audit Act, 2004 (Act 25 of 2004) as amended
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000)
- Provincial Tax Regulation Process Act, 2001 (Act 53 of 2001)
- Public Service Act, 1994 (Act 103 of 1994) as amended
- Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013) (SPLUMA)
- Western Cape Appropriation Act (Annual)
- Western Cape Adjustments Appropriation Act(s) (Annual)
- Western Cape Direct Charges Act, 2000 (Act 6 of 2000) as amended
- Western Cape Gambling and Racing Act, 1996 (Act 4 of 1996) as amended
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000) ("PAJA")

Budget decisions

To ensure the Provincial Treasury's budget can withstand challenges and transition from maintaining fiscal discipline and credibility to delivering evidence-based and targeted services through fiscal sustainability, the Department has thoroughly evaluated its budget. This evaluation aimed to uphold the principles of responsiveness, credibility, and sustainability, ultimately fostering accelerated growth and fiscal expansion for more effective and impactful service delivery.

People and innovation remain the Provincial Treasury's main vehicles for creating an environment where governance thrives, municipalities are supported, and public resources are optimised for long-term impact. By fostering transparency, building fiscal resilience, and strengthening partnerships, the Provincial Treasury ensures that every decision is made with integrity and in the best interest of the residents.

The allocation of the budget is aligned with the focus areas of people and innovation. Out of the total allocation of R359.755 million, R240.524 million or 66.9 per cent, was designated for Compensation of Employees. This represents a 21.51 per cent increase from the 2024/25 Adjusted Appropriation. The Provincial Treasury will focus on the filling of critical vacant posts thereby reducing workload of the current staff and ensuring their well-being whilst also increasing the Department's ability to deliver on its core services and mandate.

Of the remaining budget of R119.231 million, R12.350 million or 3.43 per cent is allocated to the maintenance and enhancement of systems. In addition, R22.123 million or 6.15 per cent of this will be transferred to municipalities to improve their financial management capabilities and to provide financial assistance to municipalities to improve overall financial governance through the process of intervention by the provincial executive and provincial government, as informed by section 139, 154 or 155 of the Constitution and Chapter 13 of the MFMA and related regulations. R29 863 million or 8.3 per cent will be transferred to the Western Cape Gambling and Racing Board. The remainder of the budget will be used for other operational expenditure.

Aligning departmental budgets to achieve government's prescribed outcomes

The Provincial Treasury's budget aligns with the MTDP Strategic Priority 3: A capable, ethical and developmental state, and the Provincial Strategic Plan (PSP) 2025 - 2030, particularly with the Innovation, Culture, and Governance (ICG) portfolio, to drive sustainable economic growth, enhance financial governance, and improve public sector efficiency.

As a coordinating department for ICG, together with the Department of the Premier (DotP) and Department of Local Government (DLG), will work together to harmonise and streamline governance efforts for maximum impact at provincial and local spheres respectively. In doing so, our core focus will be responding to the ICG outcomes:

Innovation: Embedding innovation by modernising systems, adopting blended financial strategies, and introducing tools, e.g. fiscal future scenario planning to anticipate and mitigate risks.

Integration and Collaboration: Planning, budgeting, delivery across all spheres of government ensures that resources are directed to the most pressing and impactful needs, ensures that fiscal discipline translate into impactful service and builds a stable foundation for growth, allocating resources more effectively, and expand fiscal space without compromising future budgets.

Culture and People-Centred Delivery: Fostering a culture of excellence and accountability within the public service.

Futures Thinking and Evidence-Informed Decision-Making: Research and publications that supports the development of the provincial budget policy by establishing the principles, strategies and priorities guiding the allocation and management of financial resources across the Province.

Ease of doing Government: Governance transformation and making regulatory frameworks and institutional processes easier and quicker to navigate.

The Provincial Treasury remains an enabler and reliable partner that drives sustainable service delivery.

2. Review of the current financial year (2024/25)

PT rendered the following services to give effect to the policy priorities:

Research

Completed the Fiscal Futures project, a tool for planning future expenditures based on revenue expectations and different economic scenarios over a 10-year period.

Gambling Legislation: Conducted analyses for potential taxes/charges under new legislative schemes.

Conducted economic and budget-related research to guide the formulation of the provincial budget. This work ultimately informed recommendations for budget allocations aligned with the strategic priorities of the Western Cape Government's (WCG) 2025 - 2030 PSP.

Key Publications

Provincial Economic Review and Outlook (PERO), Western Cape Medium Term Budget Policy Statement (WC MTBPS), and Overview of Provincial Revenue and Expenditure (OPRE): For the first time, the PERO, WC MTBPS and OPRE were all written in-house, saving significant financial resources and increasing the staff's skills considerably. These publications provide crucial information and insights for policymakers, departments, and municipalities.

Municipal Economic Review and Outlook (MERO) and Socio-Economic Profiles for Local Government: Released in November 2024, these publications promote data-driven, evidence-based municipal planning and budgeting. It provided insights into growth, employment, safety, and well-being. The 2024/25 MERO included an analysis of financial sustainability and good governance as a key enabler of infrastructure development, informed by insights from the Ratings Afrika Financial Sustainability Index.

Western Cape Local Government Budget Performance Review: this new publication launched in February 2025 provides an overview of the financial health of municipalities in the Western Cape, based on the implementation of their 2023/24 budgets. The publication is designed to enable members of the public to better understand the financial pressures municipalities face and how they have managed these. This is a significant expansion of the Provincial Treasury's commitment to ensuring transparency and accountability in the management of public finances.

Provincial Budget Process and Plan

The WCG took a three phased approach to the 2025 Budget process implemented from June 2024 through to March 2025. Phase one focused on achieving the objective of strengthening evidence-based planning. Phase two focused immediate-term budget reforms and mitigating urgent in-year fiscal risks. This phase also included themed Policy, Planning, and Budget Engagements (PPBE) aligned with the PSP integration areas to strengthen the connection between provincial policy, strategy, and budgeting. It was informed by the 2024 MERO, PERO and reflected in the MTBPS, which provided the foundation for the 2025 Budget, incorporating the latest draft 2025 - 2030 PSP along with departments' Strategic Plans and Annual Performance Plans. Phase three is ongoing and concentrated on finalising the 2025 Budget and embedding longer term budget planning and alignment with 2025 - 2030 PSP.

Engagements

Engagements with Provincial Top Management in September 2024 used criteria from Budget Circular 1 and insights from sources like PERO 2024 to agree on budget policy focus areas (themed PPBEs): Climate Change and Disaster Management, Infrastructure Pipeline and Spatial Planning, Violence Prevention and Community Safety, and Youth Development. The themed PPBEs focused on the transversal aspects, where

Votes' plans and budgets converge, and where inter-departmental coordination and cooperation is needed over the immediate to short term (3-year), medium term (5-year) and long-term (5 years and beyond) to drive the delivery of the 2025 - 2030 PSP. The Technical Provincial Budget Engagements in October aimed to identify fiscal and service delivery risks of departments in-year and over the 2025 MTEF and finalise the 2024 Adjusted Estimates of Provincial Revenue and Expenditure (Adjustment Budget). However, the Provincial Budget Engagements in January ensured the responsiveness, credibility, and sustainability of the 2025 Budget, aligning it with the 2025 - 2030 PSP.

The Strategic Integrated Municipal Engagements (SIME) in April and May 2024 assessed municipal budgets and plans, involving collaboration between the Provincial Treasury, DLG, and the Department of Environmental Affairs and Development Planning. Outcomes were incorporated into the provincial budget process. A further SIME in November 2024, led by DLG, focused on municipalities' strategic plans for 2025/26 financial year, with Provincial Treasury providing inputs on the socio-economic environment, budget performance and risks.

The Technical Integrated Municipal Engagements (TIME) provided support to advance municipal performance and achieve targeted service delivery outcomes. Assessments of municipal Service Delivery and Budget Implementation Plans, non-financial quarterly reports, mid-year reports, and annual reports insights informed these engagements.

Monitoring and Support

Municipal Budget Assessments: All municipal tabled and adopted budgets were assessed in detail for their funding status, sustainability and efficiency in using public resources. One municipality successfully moved from an unfunded to a funded status, however the total number of unfunded budgets adopted increased from five in 2023/24 to seven in 2024/25. Provincial Treasury assisted these municipalities to adopt credible budget funding plans and has been monitoring their implementation monthly.

Departmental Budget Assessments: Comprehensive evaluations were conducted, reviewing departmental budgets and strategic documents while considering departmental performance. These assessments support evidence-based decision-making and promote productive discussions during departmental engagements, ensuring that budgets are responsive, sustainable, credible, and aligned with the goal of delivering improved service delivery.

Adherence to Reporting Obligations: Provided robust support to municipalities in enhancing adherence to the Generally Recognised Accounting Practice (GRAP), Municipal Finance Management Act (MFMA), and municipal standard chart of accounts (mSCOA) reporting obligations.

In-Year Monitoring Tool: Introduced new tools to provide feedback to municipalities on their budget implementation.

Integration of Data Analytics: Leveraged National Treasury databases, including GoMuni, the Financial Management Capability Maturity Model (FMCMM) web-based portal, and the e-monitoring system, to drive data analytics initiatives.

Financial Crisis Interventions: Motivated for appropriate interventions under section 139(5) of the Constitution where municipalities encountered financial crises.

Municipal Debt Relief Programme: Assisted four municipalities in complying with the programme conditions, securing the write-off of the first third of their debt. This amounted to a write-off of R93 million – a significant benefit for small municipalities. If these municipalities continue to meet the conditions of the programme, the remaining two thirds of their debts can be written off.

Strengthened intergovernmental relations through training initiatives and intergovernmental forums.

Through the Provincial Budget and Governance Forum, successfully involved councillors in discussions regarding consequence management and intensified efforts to assist municipalities in controlling wasteful expenditures, in collaboration with other local government stakeholders.

Infrastructure Oversight

Bi-Annual Site Visits: Conducted site visits in the Garden Route and Overberg Districts, confirming compliance with the Infrastructure Delivery Management System (IDMS) and the Framework Infrastructure Delivery and Procurement Management (FIDPM).

Prioritising infrastructure plans, implementation, and investments remained a central focus throughout the financial year. Expenditures were meticulously monitored against allocated budgets in the relevant departments to ensure alignment with the priority of infrastructure as a driver of progress.

Supply Chain Management Strategy

Resilient SCM Governance Platform: Enhanced service delivery through continuous improvement, leveraged data for analysis and transparency and reduced red tape to improve procurement access.

Policy Environment: Ensured fair, equitable, transparent, competitive, and cost-effective procurement, contributed to national procurement policy development and leveraged technology for a robust post - pandemic supply chain.

Supported procurement capacity across departments, making sustainable procurement choices, and implemented specific commodity sourcing strategies.

Data Analysis and Transparency: Use of business intelligence tools for performance information and SCM governance support, and expansion of the monthly Procurement Disclosure Report to a quarterly performance report.

Focused on achieving value for money through strategic supply chain management and introduction of strategic sourcing methodologies. Increased awareness and engagement regarding national strategic procurement opportunities for municipalities.

Ease of Doing Business and Support for Suppliers: Initiatives for red tape reduction, promotion of small businesses, and support through the e-Procurement Solution, Supplier Evidence Bank (SEB), and Procurement Client Centre (PCC).

Local Government SCM Initiatives: Phased implementation of national e-Procurement (CSD RFQ) at pilot sites, strengthening procurement planning and researching strategic sourcing initiatives within municipalities, and focus on asset management capacitation. Regulatory reform, financial system refresh and stakeholder relationship management was a key focus area.

Continuous support for provincial departments, entities, municipalities, and suppliers through various initiatives and collaborative programs.

Management of transversal financial systems and ensuring data integrity

Strategic Partnership: PT partnered with the WCG Centre for e-Innovation to strengthen Application Portfolio Management (APM) across the WCG. This collaboration aimed to assess and streamline financial system applications, reducing redundancy and costs.

Data-Centric Approach: The establishment of the Provincial Treasury Data Centre (PTDC) was a significant milestone. The PTDC aimed to foster a data-driven culture by developing a modern Data Warehouse capable of handling real-time data for predictive analytics.

Business Intelligence (BI) Enhancements: PT leveraged BI capabilities to improve data analysis and performance reporting, driving evidence-based decision-making. Tools like Power BI and AI were used for trend analysis and optimising procurement strategies.

Interlinked Systems: Integration of systems such as the e-Procurement Solution (ePS) and the Western Cape Supplier Evidence Base (WCSEB) enhanced procurement transparency and efficiency. New templates for government debt and IYM feedback streamlined reporting processes.

3. Outlook for the coming financial year (2025/26)

Key areas of focus and delivery for the 2025/26 financial year mainly entail the following:

Programme 2 - Sustainable Resource Management

The Provincial Treasury will continue to ensure the efficient and effective management of provincial and municipal financial resources through integrated planning, budgeting, and implementation. Key components include:

Research and Management of cash

Advance long-term fiscal futures modelling and planning.

Monitor provincial and municipal revenue and cash flows.

Conduct research on economic policy and budget matters to provide essential input for shaping the provincial budget framework, guiding the allocation and management of financial resources across the Province.

Gambling Policy and Alternative financing resources

Monitor the performance of the Western Cape Gambling and Racing Board (WCGRB).

Draft a Green Paper informing the Province's position around Gambling Policy.

Conduct investigations and research into alternative finance sources in collaboration with other stakeholders.

Municipal Budget Efficiency

Enhance municipal budget efficiency through Strategic Integrated Municipal Engagements (SIME).

Deliver socio-economic intelligence through the Municipal Economic Review and Outlook (MERO).

Publish an overview of municipal budget performance in the Local Government Budget Performance Review.

Budget Responsiveness, Sustainability, and Credibility

Responsiveness: Repositioning budgets and making trade-offs between departmental programmes are necessary to enhance the outcomes and impacts of spending i.e. Value for Money, particularly in alignment with the WCG's key portfolios of Growth for Jobs; Safety; Educated, Healthy & Caring; and Innovation, Culture and Governance. Achieving allocative efficiency requires adjusting existing plans and budgets to effectively address these priorities, within a fiscally constrained environment.

As departments undertake reprioritisation, the principle of Value for Money, interdependencies, and the need to protect basic services outcomes with economic growth as an enabler should be kept in mind.

Sustainability: Fiscal sustainability will ensure that targeted service delivery is achievable in the short term and maintainable over the medium to long term. This will involve making budget decisions that account for service delivery models and proactively managing budget risks, thereby building a stable foundation for growth and expanding fiscal space without compromising future budgets.

Credibility: Budget credibility will focus on productive efficiency, reassessing spending across key areas like employee costs, goods and services, transfers, and infrastructure investment. The Provincial Treasury will ensure that budget allocations and spending are credible and aligned with regulatory frameworks, based on previous expenditure trends, capacity to spend, and realistic input mixes. Oversight information on the implementation of the provincial budget and Annual Performance Plans will be provided to ensure transparency and accountability.

Intergovernmental Relations

Enable communication and collaboration across spheres through intergovernmental forums, ensuring that the Provincial Treasury is seen as a reliable partner in intergovernmental relations.

Facilitate improved coordination and administration of conditional grants transferred from the Province to municipalities.

Provide advice to municipalities facing financial challenges and respond to financial crises through the mechanisms provided in the Municipal Finance Management Act (No. 56 of 2003).

Infrastructure Development

Build a credible 5 - 10-year pipeline of infrastructure projects in conjunction with the Department of Infrastructure and their delivery unit to enable infrastructure-led growth and investment in the Western Cape. This will include evaluating funding proposals and exploring alternative funding/financing options.

Assess the quality of Immovable Asset Management Plans and Infrastructure Programme Management Plans.

Assess approved Service Delivery Agreements of relevant Institutions between the Client and Implementer/s under the IDMS and FIDPM as per Module 2 of the One-IDMS.

Build infrastructure capacity within Provincial Treasury.

Programme 3 – Asset Management

Supply Chain Management

The Western Cape Provincial Treasury's SCM strategy underpins fiscal discipline and service delivery by leveraging technology, strategic sourcing, and socio-economic alignment to drive efficiency, economic growth, and value for money. Key strategic components include:

Technology-Driven Transformation

The WCSEB, Procurement Planning Toolkit, and ePS enhance transparency and efficiency.

Business intelligence tools like Power BI and AI enable real-time data analytics for informed decision-making.

Strategic Sourcing

Focus on bulk purchasing, supplier partnerships, and SMME development.

Transversal contracting to reduce costs, strengthen local businesses, and accelerate service delivery.

Resilient SCM Framework

Advocates amendments to the Public Procurement Act.

Implements emergency procurement protocols and a Unified Change Strategy for capacity building.

Provides training, webinars, and resources through the Procurement Client Centre.

Core Priorities and Future Trajectory

Data Analytics and Innovation: Expansion of BI and AI-driven data integration for enhanced transparency and reporting.

Strategic Sourcing: Commodity focused procurement.

Governance and Compliance: Strengthening contract management and stakeholder collaboration.

Capacity Building: Ongoing training and knowledge-sharing initiatives.

Value-Driven Procurement: Transitioning from compliance-focused to performance-based procurement.

Financial Systems

Provincial Treasury's financial systems support governance, compliance, and strategic procurement through advanced analytics and integrated reporting.

Data Warehouse Expansion: Strengthening BI capabilities for comprehensive data access and analysis.

Application Optimisation: Reducing duplication and managing total cost of ownership (TCO).

Automated Financial Management: Implementing integrated workflows for greater efficiency.

Programme 4 – Financial Governance and Accounting

Our ongoing commitment is to be a reliable and enabling partner for our clients, ensuring they are equipped with the best information to achieve full and accurate reporting of their transactions, assets, liabilities, and revenue.

Key components include:

Consequence Management and management of Unauthorised, Irregular, Fruitless and Wasteful Expenditure (UIFW&E)

We are committed to addressing UIFWE with a renewed focus. This includes implementing a robust strategy to ensure accountability and prevent financial mismanagement across departments and municipalities, in alignment with National Treasury guidelines.

By adopting agile and collaborative assurance methods, we aim to enhance oversight processes. This approach ensures that risks are identified and managed effectively, while fostering better coordination between stakeholders to maintain strong financial governance.

Data analytics

Upskill and reskill staff to keep pace with evolving demands and ensure they are equipped to analyse and interpret complex data effectively. By embedding data-driven approaches into our operations, we can enhance transparency, improve service delivery, and optimise resource allocation.

Monitor amendments to the PFMA and MFMA, ensuring that both our team and the municipalities we serve are well-prepared to adapt to these changes. This proactive approach not only strengthens compliance but also positions us to leverage data insights for better governance and accountability.

Sustainability and Reporting

Help municipalities prepare for the upcoming local government elections by ensuring their financial reporting is clear, transparent, and accountable.

Ensure the full rollout of the mSCOA and standardised business procedures to simplify financial processes, improve consistency, and make it easier for municipalities to manage their finances effectively.

Provide the necessary expert support to municipalities, especially in navigating complex issues like grants, payments, subsidies, and tax-related matters.

4. Service delivery risks

The Provincial Treasury operates in a challenging environment characterised by several significant service delivery risks that impact its operations and fiscal management. Key risks include:

Fiscal Constraints: Reduced national allocations, rising borrowing costs, and liquidity issues exert additional pressure on revenue flows and budgetary stability. Inflationary pressures and escalating service delivery costs further compound these challenges, necessitating a dynamic risk management strategy.

Gambling Revenue: There has been significant growth in gambling revenue since COVID-19, particularly due to a shift from land-based gambling to online sports betting. However, this growth could be affected if other provinces catch up with the Western Cape or if license holders shift their operations elsewhere.

Public Procurement Act Implementation: The introduction of the Public Procurement Act introduces governance and capacity-building risks. Its uniform procurement policy could limit local economic development and centralise procurement authority, potentially undermining municipalities' ability to respond swiftly to emergencies. Provincial Treasury emphasises ongoing public consultations and tailored capacity-building initiatives to align procurement practices with local needs and promote effective governance.

Innovation and Digitalisation: Innovation involves finding new ways to operate that may not have established norms or standards, which can be challenging in the public sector due to rigid regulations and expectations. The increased digitalisation of financial services heightens cybersecurity risks, necessitating investments in robust IT infrastructure and stringent data protection protocols.

Human Resource Challenges: Talent retention and skills shortages in critical financial areas underscore the need for investment in professional development and strategic succession planning. The organisation faces a significant increase in vacancies, putting additional pressure on existing staff and resources. Rising costs associated with the Compensation of Employees (CoE) have also limited funding for goods and services.

Administrative Instability in Municipalities: Factors such as retirements of experienced senior staff, pay discrepancies between directors and their subordinates, and increased political pressure contribute to administrative instability. This pressure is likely to intensify in the lead-up to the next local government elections.

5. Reprioritisation

People remain our most important resource required to deliver our vision; therefore, the bulk (66.9 per cent) of the budget is allocated to the compensation of employees. Thereafter, the Department prioritised projects where contracts exist to ensure that all contractual obligations are met.

Due to increased vacancies and workload pressure, funds had to be reprioritised from goods and services to the compensation of employees (CoE) to fund posts. Additionally, this reprioritisation is intended to cover organisational development (OD) processes that have been finalised and those that are in the process of being finalised.

Through the budget, the Provincial Treasury will continue to attain our strategic priorities as well as subscribe to the three (3) 2025 budget policy principles of enabling long-run fiscal sustainability, unlocking allocative efficiency, and enhancing productive efficiency across the departments, with municipalities, and with the national organs of state operating within the Western Cape.

6. Procurement

The Provincial Treasury will maintain its strategic approach to procurement in the 2025/26 financial year and the outer Medium Term Expenditure Framework (MTEF) period. These strategic procurements will encompass but not limited to high-impact research projects, such as the Municipal Economic Review and Outlook (MERO) and Infrastructure Development (Panel of Expertise). Additionally, initiatives that support alternative revenue streams for the Province, as well as municipal and provincial financial governance support, will be prioritised.

Furthermore, the Provincial Treasury will continue to procure commodities that enhance service delivery cost-effectiveness, ensuring both value for money and operational efficiency.

7. Receipts and financing

Summary of receipts

Table 7.1 below depicts the sources of funding for the vote.

Table 7.1 Summary of receipts

Receipts R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate 2025/26	2024/25	2026/27	2027/28
Treasury funding										
Equitable share	280 607	307 522	285 986	334 064	295 352	291 210	345 275	18.57	378 459	398 182
Financing	1 770	5 998	6 957	5 625	10 731	10 731	14 388	34.08	4 743	2 000
Provincial Revenue Fund	1 770	5 998	6 957	5 625	10 731	10 731	14 388	34.08	4 743	2 000
Total Treasury funding	282 377	313 520	292 943	339 689	306 083	301 941	359 663	19.12	383 202	400 182
Departmental receipts										
Sales of goods and services other than capital assets	36	40	43	18	18	26	19	(26.92)	20	21
Transfers received				1	1	1	1		1	1
Interest, dividends and rent on land	20	4	23	1	1	4	1	(75.00)	1	1
Sales of capital assets		159	83			10		(100.00)		
Financial transactions in assets and liabilities	7 565	3 327	17 708	68	68	4 189	71	(98.31)	74	77
Total departmental receipts	7 621	3 530	17 857	88	88	4 230	92	(97.83)	96	100
Total receipts	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282
Casino taxes	405 279	520 665	520 037	463 210	463 210	463 210	463 618	0.09	484 481	506 283
Horse racing taxes	350 870	512 987	906 496	522 345	522 345	522 345	870 198	66.59	909 356	950 277
Provincial Revenue Fund (Tax Receipts)	756 149	1 033 652	1 426 533	985 555	985 555	985 555	1 333 816	35.34	1 393 837	1 456 560

Note: Tax Receipts for gambling and racing taxes via the Western Cape Gambling and Racing Board (WCGRB) is no longer classified as Departmental Receipts. V03: Provincial Treasury acts as a conduit for the taxes collected by the WCGRB to the Provincial Revenue Fund (PRF).

Summary of receipts:

The total receipts allocated to Vote 3 have increased by R53.584 million, representing a 17.50 per cent rise from the revised estimate of R306.171 million in 2024/25 to R359.755 million in 2025/26. This significant increase is primarily attributed to several key factors: the provision for filling vacant posts, the cost-of-living adjustments for employees over the 2025 Medium Term Expenditure Framework (MTEF), and the allowance for consumer price index (CPI) inflation. Additionally, the increase includes transfers to the Western Cape Gambling and Racing Board to fund the implementation of OD changes and enhancements, and support to various municipalities. These allocations are essential to ensure the effective functioning and service delivery of the respective entity and municipalities.

Treasury funding of which:

Equitable share allocations will amount to R345.275 million in 2025/26, R378.459 million in 2026/27 and R398.182 million in 2027/28.

Financing comprises R14.388 million of total financing for 2025/26 of which R7.913 million is a reallocation of the 2024/25 unspent funds to undertake various research, cover legal fees and expenses related to the Smart Procurement Conference.

Details of departmental receipts:

The departmental own receipts decreased from R4.230 million in 2024/25 (revised estimate) to R92 000 in 2025/26. The main source of revenue collected in 2024/25 financial year mainly relates to unspent grant funds from various municipalities. The source of departmental receipts over the 2025 MTEF relates to the sale of goods and services other than capital assets and financial transactions in assets and liabilities.

Donor funding (excluded from vote appropriation)

None.

8. Payment Summary

Key assumptions

Provision for the cost-of-living adjustment for employees over the 2025 MTEF were made based on the CPI of 4.5 per cent plus 1 per cent for 2025/26 and CPI of 4.5 per cent for 2026/27 and 2027/28. Provision was also made for a 1.5 per cent pay progression in each financial year. Medical allowance was increased based on the Medical Price Index (MTI) as per Statistics SA data and Housing allowance was increased by CPI in each financial year.

Programme summary

Table 8.1 indicates the budget or estimated expenditure per programme and Table 8.2 per economic classification. Details of the Government Financial Statistics (GFS) economic classifications are annexed hereto in Table A.2.

Table 8.1 Summary of payments and estimates

Programme R'000	Outcome						Medium-term estimate				
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate	2025/26	2024/25	2026/27	2027/28
1. Administration	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433	
2. Sustainable Resource Management	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381	
3. Asset Management	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047	
4. Financial Governance	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421	
Total payments and estimates	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282	

Note: Programme 1: MEC total remuneration package: R2 215 220 with effect from 1 April 2024.

Summary by economic classification

Table 8.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate	2025/26	2026/27	2027/28
Current payments	241 439	259 294	264 563	290 826	254 853	254 530	303 323	19.17	317 000	329 648
Compensation of employees	188 819	198 965	199 089	221 560	198 121	197 953	240 524	21.51	264 390	276 239
Goods and services	52 620	60 329	65 474	69 266	56 732	56 577	62 799	11.00	52 610	53 409
Transfers and subsidies to	44 327	48 483	43 924	47 061	49 324	49 497	54 496	10.10	62 083	66 009
Provinces and municipalities	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002
Departmental agencies and accounts	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Public corporations and private enterprises	8	8	8	8	10	10	10		10	10
Households	3 275	3 901	4 311	2 707	3 995	4 168	2 500	(40.02)	2 500	2 500
Payments for capital assets	4 181	8 985	2 137	1 890	1 924	1 924	1 936	0.62	4 215	4 625
Machinery and equipment	4 181	8 985	2 137	1 890	1 903	1 903	1 936	1.73	4 215	4 625
Software and other intangible					21	21		(100.00)		
Payments for financial assets	51	288	176		70	220		(100.00)		
Total economic classification	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282

Infrastructure payments

None.

Departmental Public Private Partnership (PPP) projects

The Provincial Treasury does not have any departmental Public Private Partnership (PPP) projects.

The Provincial Treasury's oversight responsibilities for PPPs within the Province are housed under the Sub - programme: Public Finance (Element: Infrastructure).

Transfers

Transfers to public entities

Table 8.3 Summary of departmental transfers to public entities

Public entities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Western Cape Gambling and Racing Board	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Total departmental transfers to public entities	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497

Note: The Western Cape Gambling and Racing Board (WCGRB) falls within the oversight responsibilities of the Provincial Treasury.

Transfers to other entities

Table 8.4 Summary of departmental transfers to other entities

Entities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Public Corporations: Communication: Licenses	8	8	8	8	10	10	10		10	10
Total departmental transfers to other entities	8	8	8	8	10	10	10		10	10

Note With the change in the Standard Chart of Accounts with effect from 1 April 2025, the item Communication: Licenses has been removed from the **Departmental agencies and accounts** category and shifted to **Public corporations and private enterprises**. Other transfers to public corporations. This shift includes previous expenditure such as payments to the South African Broadcasting Corporation (SABC) for the payment of television and radio licenses.

Transfers to local government

Table 8.5 Summary of departmental transfers to local government by category

Departmental transfers R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Category A	250	300	1 200		150	150		(100.00)		
Category B	12 038	17 698	16 027	5 423	16 433	16 433	13 997	(14.82)		
Category C	2 500	1 500	1 200	3 500	4 150	4 150	4 675	12.65		
Unallocated				10 837			3 451		23 028	24 002
Total departmental transfers to local government	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002

Note: Refer to Table A.4 - Transfers to local government by transfers/grant type, category and municipality for further detail.

9. Programme description

Programme 1: Administration

Purpose: To give strategic direction and to provide quality financial and other support services to the Minister and the Head of Department.

Analysis per sub-programme

Sub-programme 1.1: Office of the Minister

to assist the member of the Provincial Cabinet with those functions as assigned by legislation and/or the Premier

Sub-programme 1.2: Management Services

to provide strategic and operational management support services

Sub-programme 1.3: Financial Management

to assist the Accounting Officer to drive financial management in the Department

Policy developments

None.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

Provincial Treasury has undergone several changes to enhance its service delivery capabilities. These include the implementation of a new Service Delivery Model that promotes agility, efficiency, and responsiveness.

Programme 1- Administration has also undergone structural refinements, enhancing some administrative functions to improve operations. The addition of security and external communication functions has enhanced focus on safeguarding organisational assets, strengthening information dissemination, and building public trust through transparent, effective communication on key performance areas.

Provincial Treasury has also invested in digital transformation initiatives to streamline processes and improve operational efficiency. PT's focus on integrated talent management and capacity building ensures that its workforce is equipped with the skills and knowledge needed to navigate the complexities of public finance management and deliver high-quality services to the residents of the Western Cape.

Outcomes as per Strategic Plan

Programme 1: Administration

Strengthened financial and corporate governance to ensure a well-managed Department that empowers programmes to achieve their mandates efficiently.

Outputs as per Annual Performance Plan

Sub-programme 1.2: Management Services

AI Copilot Prototype Developed and Trained.

BI Dashboards Designed and Tested.

User Acceptance Testing (UAT) Completed.

Sub-programme 1.3: Financial Management

Monitoring of expenditure against the budget.

Complete and proper records of financial affairs in accordance with prescribed norms and standards.

Identification of risks and key areas of concern regarding the preparation of financial and non-financial reports and compliance with applicable legislation.

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 9.1 Summary of payments and estimates – Programme 1: Administration

Sub-programme R'000	Outcome			Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2021/22	2022/23	2023/24				2025/26	2024/25	2026/27	2027/28
1. Office of the Minister	6 641	7 036	7 526	7 764	7 772	7 772	8 107	4.31	8 342	8 591
2. Management Services	22 689	22 763	22 530	26 551	21 238	21 238	26 029	22.56	29 547	31 265
3. Financial Management	26 178	31 177	27 284	26 138	25 735	25 735	27 127	5.41	31 603	32 577
Total payments and estimates	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433

Note: Sub-programme 1.1: MEC total remuneration package: R2 215 220 with effect from 1 April 2024.

Sub-programme 1.3: Corporate Services and Sub-programme 1.5: Internal Audit as per the National Treasury uniform budget and programme structure, is not utilised as it is centralised with the Department of the Premier (Corporate Services Centre/CSC).

Table 9.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome			Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	Medium-term estimate			
	Audited	Audited	Audited				% Change from Revised estimate			
	2021/22	2022/23	2023/24				2025/26	2024/25	2026/27	2027/28
Current payments	50 428	50 488	52 895	56 143	49 300	49 145	56 817	15.61	62 767	65 298
Compensation of employees	37 002	38 501	38 338	41 255	37 595	37 595	45 696	21.55	48 341	50 420
Goods and services	13 426	11 987	14 557	14 888	11 705	11 550	11 121	(3.71)	14 426	14 878
Transfers and subsidies	848	1 215	2 132	2 420	3 451	3 456	2 510	(27.37)	2 510	2 510
Public corporations and private enterprises	8	8	8	8	10	10	10		10	10
Households	840	1 207	2 124	2 412	3 441	3 446	2 500	(27.45)	2 500	2 500
Payments for capital assets	4 181	8 985	2 137	1 890	1 924	1 924	1 936	0.62	4 215	4 625
Machinery and equipment	4 181	8 985	2 137	1 890	1 903	1 903	1 936	1.73	4 215	4 625
Software and other intangible assets					21	21		(100.00)		
Payments for financial assets	51	288	176		70	220		(100.00)		
Total economic classification	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433

Details of transfers and subsidies

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	appropriation 2024/25	appropriation 2024/25	estimate 2024/25	2025/26	2024/25	2026/27	2027/28
Transfers and subsidies to (Current)	848	1 215	2 132	2 420	3 451	3 456	2 510	(27.37)	2 510	2 510
Public corporations and private enterprises	8	8	8	8	10	10	10		10	10
Public corporations	8	8	8	8	10	10	10		10	10
Other transfers to public corporations	8	8	8	8	10	10	10		10	10
Households	840	1 207	2 124	2 412	3 441	3 446	2 500	(27.45)	2 500	2 500
Social benefits	32	66	344		1 055	1 055		(100.00)		
Other transfers to households	808	1 141	1 780	2 412	2 386	2 391	2 500	4.56	2 500	2 500

Note: Social benefits mainly relate to leave gratuity paid out to former employees of the Department and pension penalty.

Other transfers to households refer to the external bursary programme.

With the change in the Standard Chart of Accounts with effect from 1 April 2025, the item Communication: Licenses has been removed from the **Departmental agencies and accounts** category and shifted to **Public corporations and private enterprises**. Other transfers to public corporations. This shift includes previous expenditure such as payments to the South African Broadcasting Corporation (SABC) for the payment of television and radio licenses.

Expenditure trends analysis

The Programme's budget increased by R6.518 million from the 2024/25 revised estimate of R54.745 million to R61.263 million in 2025/26 which equates to a growth of 11.91 per cent. The growth mainly relates to the provision for the filling of vacant posts and the cost-of-living adjustment of employees over the 2025 MTEF. In addition, R3.500 million has been reallocated from 2024/25 financial year to 2026/27 (R1.5 million) and 2027/28 (R2 million) to make provision for dedicated capacity to develop and implement an institutional funding strategy for the Western Cape Government; to develop and implement the institutional change strategy for the Provincial Treasury; and to manage the implementation of related programmes and projects. The growth over the outer years of the 2025 MTEF also relates to provision for the replacement of obsolete computer equipment.

Programme 2: Sustainable Resource Management

Purpose: To ensure the efficient and effective management of provincial and municipal financial resources.

Analysis per sub-programme

Sub-programme 2.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 2.2: Fiscal Policy

to research, analyse and advise on the policy, strategy and management of provincial and municipal fiscal resources

Sub-programme 2.3: Budget Management

Provincial Government Budget Office

to promote effective financial resource allocation, by providing socio-economic and policy research, analysis and advice that informs the preparation of the provincial budget, as well as the monitoring of budget implementation and performance

Local Government Budget Office

to promote effective financial resource allocation and provide socio-economic policy research, analysis and advice that inform the preparation of municipal budgets and monitor budget implementation

Sub-programme 2.4: Public Finance

Provincial Government Finance

to compile a credible and sustainable main and adjustment budget, and to guide and monitor the efficient implementation thereof

Local Government Finance (Groups 1, 2 and MFMA Coordination)

to drive the implementation of the MFMA and assist and guide municipalities to prepare budgets and monitor the implementation thereof towards sustainable local government

Infrastructure

to promote the delivery of new and maintenance of existing physical infrastructure

Business Information and Data Management

to render a client interface, data collating, data and information management and records management service to the PT

Policy developments

Policy developments that will receive further attention in 2025/26 are:

Provincial Treasury will continue to incorporate an analysis of public and private investment in infrastructure within the MERO to support informed infrastructure planning and funding decisions. Additionally, the report will include a focused analysis on municipal financial sustainability as a critical lever to unlock infrastructure development funding.

Provincial Treasury will actively participate in national policy discussions over the reform of the local government system, including the review of the Local Government White Paper and possible legislative amendments. This will be informed by close monitoring of municipal finances and engaging with municipalities to hear their perspectives and lessons. PT will also provide advice and support to municipalities facing financial challenges, while supporting growth and development across all municipalities. Provincial Treasury will work to improve public understanding of municipal finances, and partner with municipalities to ensure sustainable public finances at local government level.

Provincial Treasury will continue to advocate in intergovernmental structures for a fair share of national revenue for the Western Cape province and municipalities in order to ensure appropriate resourcing of public services for our residents.

Provincial Treasury will explore research into new revenue streams to cushion the provincial fiscus against the unpredictable national fiscal framework, to facilitate sustainable service delivery.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

Provincial Treasury will continue to work as an enabling partner for all provincial departments and across all 30 municipalities in the Province. To enable improved coordination, Provincial Treasury is working with its peers in the provincial government on a revised intergovernmental workplan to better coordinate intergovernmental collaboration and engagements.

Outcomes as per Strategic Plan**Programme 2: Sustainable Resource Management**

Sustainable management of provincial and municipal fiscal resources.

Outputs as per Annual Performance Plan**Sub-programme 2.2: Fiscal Policy**

Research reports on the Provincial and Local Government Fiscal System.

Sub-programme 2.3: Budget Management***Provincial Government Budget Office***

Provincial budget policy assessment reports.

Provincial Budget and Economic Publications.

Local Government Budget Office

Municipal Performance Reports Assessments.

Sub-programme 2.4: Public Finance***Provincial Government Finance***

Provincial budget assessment reports.

Provincial budget publications.

Local Government Finance (Groups 1, 2 and MFMA Coordination)

IYM assessment on the sustainable implementation of the municipal budget.

Infrastructure

Quarterly reports on the implementation of infrastructure budgets to Cabinet.

Business Information and Data Management

Budget process plans managed.

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 9.2 Summary of payments and estimates – Programme 2: Sustainable Resource Management

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
1. Programme Support	5 986	7 268	6 610	8 941	6 252	6 252	8 728	39.60	10 006	10 513
Programme Support	5 986	7 268	6 610	8 941	6 252	6 252	8 728	39.60	10 006	10 513
2. Fiscal Policy	38 439	43 111	40 932	44 672	43 129	43 129	53 655	24.41	55 897	59 777
Fiscal Policy	12 183	18 035	19 754	20 086	18 543	18 543	23 792	28.31	19 352	20 280
Western Cape Gambling and Racing Board	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
3. Budget Management	21 719	19 134	18 402	20 610	19 175	19 175	23 191	20.94	24 580	24 519
Provincial Government Budget Office	9 582	8 560	8 397	9 962	8 126	8 126	11 226	38.15	11 987	11 579
Local Government Budget Office	12 137	10 574	10 005	10 648	11 049	11 049	11 965	8.29	12 593	12 940
4. Public Finance	45 891	57 918	57 069	77 526	65 799	65 799	84 882	29.00	89 582	93 572
Provincial Government Finance	10 563	11 701	11 476	13 832	11 785	11 785	13 797	17.07	14 568	15 265
Local Government Finance Group 1	6 442	10 443	10 339	14 751	13 615	13 615	16 103	18.27	10 021	10 431
Local Government Finance Group 2	9 270	14 365	14 426	13 004	9 682	9 682	22 007	127.30	13 619	14 105
Infrastructure	7 046	6 671	5 842	11 668	6 656	6 656	14 689	120.69	13 208	13 759
Business Information and Data Management	11 492	11 614	11 956	12 783	12 875	12 875	13 739	6.71	14 355	15 177
MFMA Coordination	1 078	3 124	3 030	11 488	11 186	11 186	4 547	(59.35)	23 811	24 835
Total payments and estimates	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381

Note: Sub-programme 2.2: Economic Analysis as per the National Treasury uniform budget and programme structure, is subsumed as part of the Budget Office function.

Table 9.2.1 Summary of payments and estimates by economic classification – Programme 2: Sustainable Resource Management

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Current payments	80 976	90 723	90 142	108 458	93 070	92 986	120 770	29.88	120 492	124 882
Compensation of employees	72 999	77 512	77 540	90 511	80 165	80 081	96 639	20.68	104 214	108 398
Goods and services	7 977	13 211	12 602	17 947	12 905	12 905	24 131	86.99	16 278	16 484
Transfers and subsidies to	31 059	36 708	32 871	43 291	41 285	41 369	49 686	20.10	59 573	63 499
Provinces and municipalities	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Departmental agencies and accounts	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Households	505	852	316	295	316	400		(100.00)		
Total economic classification	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381

Details of transfers and subsidies

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Transfers and subsidies to (Current)	31 059	36 708	32 871	43 291	41 285	41 369	49 686	20.10	59 573	63 499
Provinces and municipalities	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Municipalities	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Municipal bank accounts	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Departmental agencies and accounts	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Departmental agencies (non-business entities)	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Western Cape Gambling and Racing Board	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Households	505	852	316	295	316	400		(100.00)		
Social benefits	505	852	316	295	316	400		(100.00)		

Note: Social benefits relate to leave gratuity paid out to former employees of the Department and pension penalties.

Expenditure trends analysis

The Programme's budget increased by R36.101 million from the 2024/25 revised estimate of R134.355 million to R170.456 million in 2025/26 which equates to growth of 26.87 per cent. The growth mainly relates to the filling of critical vacant posts and the cost-of-living adjustment of employees over the 2025 MTEF. In addition, R4.392 million has been reallocated from the 2024/25 financial year to 2025/26 for the purpose of the economic analysis of the potential imposition of taxes under the proposed new legislative scheme for casinos project and the appointment of a panel of experts to technically assist and evaluate project proposals for

infrastructure funding opportunities, including the infrastructure pipeline. The transfer allocation to the Western Cape Gambling and Racing Board has also increased by R4.178 million in 2025/26, R9.704 million in 2026/27 and R11.528 million in 2027/28 to make provision for capacity requirements to contribute towards enhancing revenue collection. Over the outer years of the MTEF, the unallocated portion of the provincial priority funding for the Western Cape Financial Management Capability Grant is allocated under Programme 2: Sustainable Resource Management until the Integrated Municipal Engagement processes are finalised, thereafter it will be shifted, during the respective Adjusted Estimates, to the other programme(s).

Programme 3: Asset Management

Purpose: To provide policy direction and to facilitate and enforce the management of provincial financial systems, supply chain and movable asset management within the provincial and municipal spheres.

Analysis per sub-programme

Sub-programme 3.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 3.2: Supply Chain Management

to provide policy direction and facilitating the management of supply chain and asset management practices

Sub-programme 3.3: Supporting and Interlinked Financial Systems

to provide for the implementation, management and oversight of provincially operated financial systems and transition to the IFMS

Policy developments

Policy developments that will receive further attention in 2025/26 are:

Public Procurement Act Amendments: Advocacy for changes to preserve provincial autonomy in procurement.

Emergency Procurement Protocols: Strengthening protocols to enable responsive action in crisis situations.

Unified Change Strategy: Implementation of an Organisational Design process to bolster SCM capacity.

Reskilling SCM Staff: Engaging with suppliers for a performance-based environment and reducing over-regulation to increase transparency.

Financial Systems: Provincial policy development on governance protocols for financials systems that speaks to efficiency gains and value for money and enables key provincial mandates and service delivery outcomes.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

Policy Changes: Amendments to procurement policies to align with socio-economic goals and enhance governance.

Structural Changes: Organisational Design process to address resource needs and expand SCM functions.

Service Establishment: Introduction of new tools and templates to streamline reporting and enhance financial oversight and relocation of the Procurement Client Centre.

Geographic Distribution: Efforts to support local business inclusion and facilitate post-disaster recovery across the Province.

Supporting and Interlinked Financial Systems (SIFS): Transformative journey to ensure optimal and efficient utilisation of the Transversal Financial System, fostering a culture of innovation and data-driven decision-making.

Outcomes as per Strategic Plan

Programme 3: Asset Management

Strengthened governance and oversight of financial management systems, supply chain and moveable asset management across provincial and municipal spheres resulting in improved operational efficiency, value for money, and enhanced service delivery.

Outputs as per Annual Performance Plan

Sub-programme 3.2: Supply Chain Management

Municipalities or municipal entities assisted with SCM System Insight reports by providing analysed procurement information to municipalities or municipal entities.

Assessment of operational client support function.

Procurement Disclosure Reports reflecting provincial procurement performance.

Sub-programme 3.3: Supporting and Interlinked Financial Systems

Provincial financial systems supported and maintained.

Evergreen Legacy Systems implemented.

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 9.3 Summary of payments and estimates – Programme 3: Asset Management

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2023/24	2024/25	2026/27	2027/28
1. Programme Support	4 672	4 580	5 369	5 222	3 621	3 621	5 563	53.63	5 873	6 210
2. Supply Chain Management	35 421	40 171	36 945	28 232	26 359	26 359	34 568	31.14	34 649	36 457
Supply Chain Management: Provincial Government	24 757	27 830	25 114	18 251	17 438	17 438	23 118	32.57	24 440	25 682
Supply Chain Management: Local Government	10 664	12 341	11 831	9 981	8 921	8 921	11 450	28.35	10 209	10 775
3. Supporting and Interlinked Financial Systems	31 233	32 810	37 272	46 312	41 056	41 056	38 653	(5.85)	41 786	43 380
Total payments and estimates	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047

Note: Sub-programme 3.2: Asset Management and Sub-programme 3.3: Liabilities Management as per the National Treasury uniform budget and programme structure, have been subsumed within the Sub-programme Supply Chain Management.

Table 9.3.1 Summary of payments and estimates by economic classification – Programme 3: Asset Management

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Current payments	69 943	75 991	78 201	79 766	70 955	70 955	76 984	8.50	82 308	86 047
Compensation of employees	41 910	45 309	44 543	48 926	43 598	43 598	55 401	27.07	65 126	68 259
Goods and services	28 033	30 682	33 658	30 840	27 357	27 357	21 583	(21.11)	17 182	17 788
Transfers and subsidies to	1 383	1 570	1 385		81	81	1 800	2 122.22		
Provinces and municipalities		500	550				1 800			
Households	1 383	1 070	835		81	81		(100.00)		
Total economic classification	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047

Details of transfers and subsidies

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Transfers and subsidies to (Current)	1 383	1 570	1 385		81	81	1 800	2122.22		
Provinces and municipalities		500	550				1 800			
Municipalities		500	550				1 800			
Municipal bank accounts		500	550				1 800			
Households	1 383	1 070	835		81	81		(100.00)		
Social benefits	1 378	1 070	835		81	81		(100.00)		
Other transfers to households	5									

Note: Social benefits relate to leave gratuity paid out to former employees of the Department and pension penalties.

Expenditure trends analysis

The Programme's budget increased by R7.748 million from R71.036 million in 2024/25 (revised estimate) to R78.784 million in 2025/26 which equates to a growth of 10.91 per cent. The growth mainly relates to the provision for the filling of vacant posts, the cost-of-living adjustment of employees over the 2025 MTEF and the Western Cape Financial Management Capability Grant. In addition, R3.021 million has been reallocated from the 2024/25 financial year to the 2025 MTEF to make provision for legal costs, expenses related to the Smart Procurement Conference, and the appointment of a Business and Data Analyst.

Programme 4: Financial Governance

Purpose: To promote accountability and financial governance in departments, entities and municipalities.

Analysis per sub-programme

Sub-programme 4.1: Programme Support

to provide management and administrative support to the programme

Sub-programme 4.2: Accounting Services

Local Government Accounting

to improve the application of accounting standards and financial reporting within municipalities

Provincial Government Accounting and Compliance

to drive financial governance reforms, the implementation of accounting practices and prepare consolidated financial statements

Sub-programme 4.3: Corporate Governance

to strengthen corporate governance within the Province through the implementation of risk management, internal audit and compliance with financial norms and standards

Policy developments

Policy developments that will receive further attention in 2025/26 are:

None.

Changes: Policy, structure, service establishment, geographic distribution of services, etc.

None.

Outcomes as per Strategic Plan

Programme 4: Financial Governance

Governance transformation in departments, entities and municipalities improved.

Outputs as per Annual Performance Plan

Sub-programme 4.2: Accounting Services

Reconciliation of AFS and data strings on National Treasury LG Database to ensure credibility of audited financial data.

Publication and tabling of the ACFS.

Votes supported in the application of accounting frameworks.

Sub-programme 4.3: Corporate Governance

Oversight and monitoring of municipal financial governance provided to municipalities.

Municipalities supported through initiatives on municipal financial capacity building and training.

Municipalities and departments supported on financial legal frameworks and policies.

Please refer to the Departmental Annual Performance Plan for a comprehensive set of outputs.

Table 9.4 Summary of payments and estimates – Programme 4: Financial Governance

Sub-programme R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
1. Programme Support	7 480	8 507	7 843	6 394	5 879	5 879	7 221	22.83	7 179	7 376
Programme Support	2 192	3 348	2 343	2 129	2 119	2 119	2 200	3.82	2 323	2 445
CA Academy	5 288	5 159	5 500	4 265	3 760	3 760	5 021	33.54	4 856	4 931
2. Accounting Services	19 531	21 107	25 440	25 357	22 915	22 915	25 843	12.78	27 032	27 919
Provincial Government Accounting and Compliance	10 129	10 290	11 721	12 245	11 646	11 646	12 504	7.37	13 437	14 090
Local Government Accounting	9 402	10 817	13 719	13 112	11 269	11 269	13 339	18.37	13 595	13 829
3. Corporate Governance	24 118	21 468	17 578	16 058	17 241	17 241	16 188	(6.11)	17 222	18 126
Total payments and estimates	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421

Note: Sub-programme 4.3: Norms and Standards and Sub-programme 4.4: Risk Management as per the National Treasury uniform budget and programme structure, have been subsumed within the Sub-programme Corporate Governance.

Sub-programme 4.5: Provincial Internal Audit as per the National Treasury uniform budget and programme structure, was shifted to the Department of the Premier during the 2010/11 financial year.

Table 9.4.1 Summary of payments and estimates by economic classification – Programme 4: Financial Governance

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Current payments	40 092	42 092	43 325	46 459	41 528	41 444	48 752	17.63	51 433	53 421
Compensation of employees	36 908	37 643	38 668	40 868	36 763	36 679	42 788	16.66	46 709	49 162
Goods and services	3 184	4 449	4 657	5 591	4 765	4 765	5 964	25.16	4 724	4 259
Transfers and subsidies to	11 037	8 990	7 536	1 350	4 507	4 591	500	(89.11)		
Provinces and municipalities	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Households	547	772	1 036		157	241		(100.00)		
Total economic classification	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421

Details of transfers and subsidies

Economic classification R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Transfers and subsidies to (Current)	11 037	8 990	7 536	1 350	4 507	4 591	500	(89.11)		
Provinces and municipalities	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Municipalities	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Municipal bank accounts	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Households	547	772	1 036		157	241		(100.00)		
Social benefits	547	772	1 036		157	241		(100.00)		

Note: Social benefits relate to leave gratuity paid out to former employees of the Department and pension penalties.

Expenditure trends analysis

The Programme's budget increased by R3.217 million from R46.035 million in 2024/25 (revised estimate) to R49.252 million in 2025/26, this equates to a growth of 6.99 per cent. The growth mainly relates to the cost - of - living adjustment of employees over the 2025 MTEF and the reallocation of funds from the 2024/25 financial year to 2025/26 to make provision for the appointment of a resource dedicated to advancing the municipal Standard Chart of Accounts (mSCOA) strategy in the Province.

10. Other programme information

Personnel numbers and costs

Table 10.1 Personnel numbers and costs

Cost in R million	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2021/22		2022/23		2023/24		2024/25				2025/26		2026/27		2027/28		2024/25 to 2027/28		
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total
Salary level																			
1 – 7	94	26 212	109	24 831	78	26 502	40	35	75	21 034	106	27 260	104	31 249	88	32 838	5.5%	16.0%	11.5%
8 – 10	147	80 567	147	86 879	137	86 472	137		137	89 313	171	106 624	171	118 152	171	124 287	7.7%	11.6%	44.8%
11 – 12	60	52 602	59	54 178	56	53 465	62		62	54 251	75	67 242	72	70 780	72	73 177	5.1%	10.5%	27.1%
13 – 16	24	29 438	24	33 077	23	32 138	20	1	21	32 846	27	38 925	27	44 209	27	45 937	8.7%	11.8%	16.5%
Other					6	512		8	8	509	7	473					(100.0%)	(100.0%)	0.1%
Total	325	188 819	339	198 965	300	199 089	259	44	303	197 953	386	240 524	374	264 390	358	276 239	5.7%	11.7%	100.0%
Programme																			
Administration	86	37 002	104	38 501	75	38 338	47	34	81	37 595	110	45 696	99	48 341	83	50 420	0.8%	10.3%	18.6%
Sustainable Resource Management	105	72 999	103	77 512	101	77 540	101		101	80 081	125	96 639	124	104 214	124	108 398	7.1%	10.6%	39.8%
Asset Management	75	41 910	73	45 309	65	44 543	66		66	43 598	90	55 401	90	65 126	90	68 259	10.9%	16.1%	23.7%
Financial Governance	59	36 908	59	37 643	59	38 668	45	10	55	36 679	61	42 788	61	46 709	61	49 162	3.5%	10.3%	17.9%
Total	325	188 819	339	198 965	300	199 089	259	44	303	197 953	386	240 524	374	264 390	358	276 239	5.7%	11.7%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	284	181 703	273	179 964	266	191 120	259	1	260	193 679	332	234 078	329	256 702	329	268 259	8.2%	11.5%	97.3%
Others such as interns, EPWP, learnerships, etc	41	7 116	66	19 001	34	7 969		43	43	4 274	54	6 446	45	7 688	29	7 980	(12.3%)	23.1%	2.7%
Total	325	188 819	339	198 965	300	199 089	259	44	303	197 953	386	240 524	374	264 390	358	276 239	5.7%	11.7%	100.0%

¹ Personnel numbers includes all filled posts together with those posts additional to the approved establishment.

Training

Table 10.2 Information on training

Description	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Number of staff	325	339	300	331	316	303	386	27.39	374	358
Number of personnel trained	159	140	90	99	99	99	105	6.06	111	117
<i>of which</i>										
Male	62	54	29	39	39	39	42	7.69	45	48
Female	97	86	61	60	60	60	63	5.00	66	69
Number of training opportunities	375	238	177	210	225	225	237	5.33	249	261
<i>of which</i>										
Tertiary	39	18	18	18	18	18	21	16.67	24	27
Workshops	61	18	4	19	34	34	37	8.82	40	43
Seminars			4	51	51	51	54	5.88	57	60
Other	275	202	151	122	122	122	125	2.46	128	131
Number of bursaries offered	23	16	17	18	18	18	21	16.67	24	27
Number of interns appointed	32	30	15	15	15	15	18	20.00	21	24
Number of days spent on training	937	714	398	525	525	525	528	0.57	531	534
Payments on training by programme										
1. Administration	617	643	657	721	632	632	697	10.28	707	717
2. Sustainable Resource Management	418	488	456	453	401	401	423	5.49	462	482
3. Asset Management	302	302	728	245	220	220	233	5.91	282	299
4. Financial Governance	431	213	434	384	510	510	365	(28.43)	386	398
Total payments on training	1 768	1 646	2 275	1 803	1 763	1 763	1 718	(2.55)	1 837	1 896

Reconciliation of structural changes

None.

Annexure A to Vote 3

Table A.1 Specification of receipts

Receipts R'000	Outcome						Medium-term estimate			
				Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24				2025/26	2024/25	2026/27	2027/28
Sales of goods and services other than capital assets	36	40	43	18	18	26	19	(26.92)	20	21
Sales of goods and services produced by department (excl. capital assets)	34	33	40	17	17	26	18	(30.77)	19	20
Other sales	34	33	40	17	17	26	18	(30.77)	19	20
Commission on insurance	33									
Other	1	33	40	17	17	26	18	(30.77)	19	20
Sales of scrap, waste, arms and other used current goods (excl. capital assets)	2	7	3	1	1		1		1	1
Transfers received from:				1	1	1	1		1	1
Households and non-profit institutions				1	1	1	1		1	1
Interest, dividends and rent on land	20	4	23	1	1	4	1	(75.00)	1	1
Interest	20	4	23	1	1	4	1	(75.00)	1	1
Sales of capital assets		159	83			10		(100.00)		
Other capital assets		159	83			10		(100.00)		
Financial transactions in assets and liabilities	7 565	3 327	17 708	68	68	4 189	71	(98.31)	74	77
Recovery of previous year's expenditure	7 146	2 621	3 324							
Unallocated credits			6							
Cash surpluses			13 803							
Other	419	706	575	68	68	4 189	71	(98.31)	74	77
Total departmental receipts	7 621	3 530	17 857	88	88	4 230	92	(97.83)	96	100

Note: Receipts from gambling and racing taxes via the Western Cape Gambling and Racing Board (WCGRB) is no longer classified as Departmental Receipts. V03: Provincial Treasury acts as a conduit for the taxes collected by the WCGRB to the Provincial Revenue Fund (PRF).

Annexure A to Vote 3

Table A.2 Summary of payments and estimates by economic classification

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate	2025/26	2026/27	2027/28
Current payments	241 439	259 294	264 563	290 826	254 853	254 530	303 323	19.17	317 000	329 648
Compensation of employees	188 819	198 965	199 089	221 560	198 121	197 953	240 524	21.51	264 390	276 239
Salaries and wages	165 017	173 813	173 443	192 823	172 225	172 086	209 970	22.01	230 221	240 071
Social contributions	23 802	25 152	25 646	28 737	25 896	25 867	30 554	18.12	34 169	36 168
Goods and services	52 620	60 329	65 474	69 266	56 732	56 577	62 799	11.00	52 610	53 409
<i>of which</i>										
Administrative fees	3	1	42	19	38	45	46	2.22	46	46
Advertising	819	985	784	818	815	813	544	(33.09)	259	259
Minor assets	7	791	1 821	51	800	800	51	(93.63)	125	156
Audit costs: External	6 297	5 766	6 868	6 679	6 373	6 384	7 004	9.71	7 335	7 376
Bursaries: Employees	454	492	515	515	454	454	515	13.44	515	515
Catering: Departmental activities	61	340	275	263	474	486	344	(29.22)	349	344
Communication (G&S)	1 447	576	563	794	598	596	753	26.34	803	803
Computer services	8 436	9 878	11 359	4 834	6 032	6 027	3 043	(49.51)	2 908	2 940
Consultants: Business and advisory services	24 851	27 134	27 638	39 266	23 917	24 205	34 570	42.82	27 864	28 681
Legal services (G&S)	359	2 109	1 815	1 500	2 147	1 789	3 031	69.42	980	980
Contractors	47	23	218	280	674	668	625	(6.44)	638	653
Agency and support/ outsourced services	3 916	3 332	3 817	4 156	4 112	4 109	2 141	(47.89)		
Entertainment					10	10	10		10	10
Fleet services (including government motor transport)	366	654	474	600	481	402	591	47.01	600	600
Consumable supplies	43	396	717	201	201	196	216	10.20	452	524
Consumable: Stationery, printing and office supplies	319	311	394	322	401	400	333	(16.75)	334	334
Operating leases	2 255	1 943	1 929	2 213	2 213	2 212	1 949	(11.89)	2 090	1 791
Rental and hiring	34									
Property payments	192	500	485	362	362	362	315	(12.98)	378	378
Travel and subsistence	302	1 758	2 371	2 480	2 922	2 924	2 766	(5.40)	2 810	2 822
Training and development	1 314	1 154	1 760	1 288	1 309	1 309	1 203	(8.10)	1 322	1 381
Operating payments	939	1 525	1 026	1 272	1 406	1 407	1 312	(6.75)	1 331	1 348
Venues and facilities	159	661	603	1 353	993	979	1 437	46.78	1 461	1 468
Transfers and subsidies to	44 327	48 483	43 924	47 061	49 324	49 497	54 496	10.10	62 083	66 009
Provinces and municipalities	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002
Municipalities	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002
Municipal bank accounts	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002
Departmental agencies and accounts	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Departmental agencies (non-business entities)	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Western Cape Gambling and Racing Board	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Public corporations and private enterprises	8	8	8	8	10	10	10		10	10
Public corporations	8	8	8	8	10	10	10		10	10
Other transfers to public corporations	8	8	8	8	10	10	10		10	10
Households	3 275	3 901	4 311	2 707	3 995	4 168	2 500	(40.02)	2 500	2 500
Social benefits	2 462	2 760	2 531	295	1 609	1 777		(100.00)		
Other transfers to households	813	1 141	1 780	2 412	2 386	2 391	2 500	4.56	2 500	2 500
Payments for capital assets	4 181	8 985	2 137	1 890	1 924	1 924	1 936	0.62	4 215	4 625
Machinery and equipment	4 181	8 985	2 137	1 890	1 903	1 903	1 936	1.73	4 215	4 625
Transport equipment	1 471	1 728	1 615	1 440	1 383	1 383	1 486	7.45	1 505	1 505
Other machinery and equipment	2 710	7 257	522	450	520	520	450	(13.46)	2 710	3 120
Software and other intangible assets					21	21		(100.00)		
Payments for financial assets	51	288	176		70	220		(100.00)		
Total economic classification	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282

Annexure A to Vote 3

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate 2025/26	2024/25	2026/27	2027/28
Current payments	50 428	50 488	52 895	56 143	49 300	49 145	56 817	15.61	62 767	65 298
Compensation of employees	37 002	38 501	38 338	41 255	37 595	37 595	45 696	21.55	48 341	50 420
Salaries and wages	32 638	33 995	33 748	36 237	32 972	32 972	40 397	22.52	42 463	44 207
Social contributions	4 364	4 506	4 590	5 018	4 623	4 623	5 299	14.62	5 878	6 213
Goods and services	13 426	11 987	14 557	14 888	11 705	11 550	11 121	(3.71)	14 426	14 878
<i>of which</i>										
Administrative fees	3	1	3	2	2	4	4		4	4
Advertising	604	599	563	618	515	513	344	(32.94)	50	50
Minor assets	7	791	1 821	51	800	800	51	(93.63)	125	156
Audit costs: External	4 555	2 972	4 864	4 729	4 306	4 248	4 759	12.03	4 984	5 013
Bursaries: Employees	454	492	515	515	454	454	515	13.44	515	515
Catering: Departmental activities	1	104	69	70	184	183	67	(63.39)	72	67
Communication (G&S)	470	190	154	209	147	147	196	33.33	196	196
Computer services	1 441	883	1 017	1 049	1 231	1 226	975	(20.47)	1 133	1 133
Consultants: Business and advisory services	4 119	3 281	2 656	4 929	1 429	1 429	1 316	(7.91)	4 473	5 154
Legal services (G&S)		46	169		48	48		(100.00)		
Contractors	47	23	44	120	58	52	120	130.77	120	120
Agency and support/ outsourced services			38	40	2	2		(100.00)		
Entertainment					10	10	10		10	10
Fleet services (including government motor transport)	366	654	474	600	481	402	591	47.01	600	600
Consumable supplies	35	339	666	105	101	96	107	11.46	343	415
Consumable: Stationery, printing and office supplies	45	82	143	85	90	89	65	(26.97)	65	65
Operating leases	725	551	161	644	644	643	644	0.16	376	
Rental and hiring	34									
Property payments	26	122	1							
Travel and subsistence	38	169	754	434	455	455	632	38.90	636	649
Training and development	163	151	142	206	178	178	182	2.25	192	202
Operating payments	293	363	294	332	430	431	355	(17.63)	355	355
Venues and facilities		174	9	150	140	140	188	34.29	177	174
Transfers and subsidies to	848	1 215	2 132	2 420	3 451	3 456	2 510	(27.37)	2 510	2 510
Public corporations and private enterprises	8	8	8	8	10	10	10		10	10
Public corporations	8	8	8	8	10	10	10		10	10
Other transfers to public corporations	8	8	8	8	10	10	10		10	10
Households	840	1 207	2 124	2 412	3 441	3 446	2 500	(27.45)	2 500	2 500
Social benefits	32	66	344		1 055	1 055		(100.00)		
Other transfers to households	808	1 141	1 780	2 412	2 386	2 391	2 500	4.56	2 500	2 500
Payments for capital assets	4 181	8 985	2 137	1 890	1 924	1 924	1 936	0.62	4 215	4 625
Machinery and equipment	4 181	8 985	2 137	1 890	1 903	1 903	1 936	1.73	4 215	4 625
Transport equipment	1 471	1 728	1 615	1 440	1 383	1 383	1 486	7.45	1 505	1 505
Other machinery and equipment	2 710	7 257	522	450	520	520	450	(13.46)	2 710	3 120
Software and other intangible assets					21	21		(100.00)		
Payments for financial assets	51	288	176		70	220		(100.00)		
Total economic classification	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433

Annexure A to Vote 3

**Table A.2.2 Payments and estimates by economic classification – Programme 2:
Sustainable Resource Management**

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate 2024/25	2025/26	2026/27	2027/28
Current payments	80 976	90 723	90 142	108 458	93 070	92 986	120 770	29.88	120 492	124 882
Compensation of employees	72 999	77 512	77 540	90 511	80 165	80 081	96 639	20.68	104 214	108 398
Salaries and wages	63 903	67 869	67 793	79 292	70 152	70 084	84 724	20.89	91 286	94 740
Social contributions	9 096	9 643	9 747	11 219	10 013	9 997	11 915	19.19	12 928	13 658
Goods and services	7 977	13 211	12 602	17 947	12 905	12 905	24 131	86.99	16 278	16 484
of which										
Administrative fees			15	11	19	21	18	(14.29)	18	18
Advertising	215	386	221	200	300	300	200	(33.33)	209	209
Audit costs: External	744	1 242	865	850	850	850	885	4.12	930	930
Catering: Departmental activities	28	111	109	64	161	161	157	(2.48)	157	157
Communication (G&S)	467	190	221	359	235	234	317	35.47	350	350
Computer services		255	450	455	455	455	455		475	475
Consultants: Business and advisory services	4 611	6 618	6 970	12 154	6 517	6 805	17 946	163.72	9 958	10 114
Legal services (G&S)	339	1 844	1 462	1 000	1 086	797	980	22.96	980	980
Contractors			145	130	596	596	495	(16.95)	508	523
Agency and support/ outsourced services	109	66	80	80	60	60	60			
Consumable supplies	6	24	29	50	44	44	60	36.36	60	60
Consumable: Stationery, printing and office supplies	249	174	195	178	210	210	201	(4.29)	202	202
Travel and subsistence	122	695	724	1 033	1 040	1 040	1 021	(1.83)	1 040	1 040
Training and development	418	488	456	453	401	401	423	5.49	462	482
Operating payments	546	1 043	657	796	797	797	788	(1.13)	805	820
Venues and facilities	123	75	3	134	134	134	125	(6.72)	124	124
Transfers and subsidies to	31 059	36 708	32 871	43 291	41 285	41 369	49 686	20.10	59 573	63 499
Provinces and municipalities	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Municipalities	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Municipal bank accounts	4 298	10 780	11 377	18 410	16 383	16 383	19 823	21.00	23 028	24 002
Departmental agencies and accounts	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Departmental agencies (non- business entities)	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Western Cape Gambling and Racing Board	26 256	25 076	21 178	24 586	24 586	24 586	29 863	21.46	36 545	39 497
Households	505	852	316	295	316	400	(100.00)			
Social benefits	505	852	316	295	316	400	(100.00)			
Total economic classification	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381

Annexure A to Vote 3

Table A.2.3 Payments and estimates by economic classification – Programme 3: Asset Management

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appropriation 2024/25	Adjusted appropriation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Current payments	69 943	75 991	78 201	79 766	70 955	70 955	76 984	8.50	82 308	86 047
Compensation of employees	41 910	45 309	44 543	48 926	43 598	43 598	55 401	27.07	65 126	68 259
Salaries and wages	35 925	38 763	37 919	41 504	37 071	37 071	47 430	27.94	55 696	58 247
Social contributions	5 985	6 546	6 624	7 422	6 527	6 527	7 971	22.12	9 430	10 012
Goods and services	28 033	30 682	33 658	30 840	27 357	27 357	21 583	(21.11)	17 182	17 788
<i>of which</i>										
Administrative fees			8	3	11	14	10	(28.57)	10	10
Catering: Departmental activities	5	41	28	50	50	50	50		50	50
Communication (G&S)	258	109	102	138	117	115	144	25.22	154	154
Computer services	6 939	8 740	9 892	2 880	3 896	3 896	1 113	(71.43)	1 200	1 232
Consultants: Business and advisory services	14 860	15 473	15 873	20 164	15 042	15 042	12 757	(15.19)	11 799	12 279
Legal services (G&S)	6	219	184		513	513	2 051	299.81		
Agency and support/ outsourced services	3 807	3 266	3 699	4 036	4 050	4 047	2 061	(49.07)		
Consumable supplies	2	24	19	28	37	37	30	(18.92)	30	30
Consumable: Stationery, printing and office supplies	17	39	36	37	79	79	46	(41.77)	45	45
Operating leases	1 530	1 392	1 768	1 569	1 569	1 569	1 305	(16.83)	1 714	1 791
Property payments	166	378	484	362	362	362	315	(12.98)	378	378
Travel and subsistence	83	481	477	477	904	906	598	(34.00)	614	614
Training and development	302	302	728	245	220	220	233	5.91	282	299
Operating payments	22				6	6		(100.00)		
Venues and facilities	36	218	360	851	501	501	870	73.65	906	906
Transfers and subsidies to	1 383	1 570	1 385		81	81	1 800	2 122.22		
Provinces and municipalities		500	550				1 800			
Municipalities		500	550				1 800			
Municipal bank accounts		500	550				1 800			
Households	1 383	1 070	835		81	81		(100.00)		
Social benefits	1 378	1 070	835		81	81		(100.00)		
Other transfers to households	5									
Total economic classification	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047

Annexure A to Vote 3

Table A.2.4 Payments and estimates by economic classification – Programme 4: Financial Governance

Economic classification R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- priation 2024/25	Adjusted appro- priation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Current payments	40 092	42 092	43 325	46 459	41 528	41 444	48 752	17.63	51 433	53 421
Compensation of employees	36 908	37 643	38 668	40 868	36 763	36 679	42 788	16.66	46 709	49 162
Salaries and wages	32 551	33 186	33 983	35 790	32 030	31 959	37 419	17.08	40 776	42 877
Social contributions	4 357	4 457	4 685	5 078	4 733	4 720	5 369	13.75	5 933	6 285
Goods and services	3 184	4 449	4 657	5 591	4 765	4 765	5 964	25.16	4 724	4 259
<i>of which</i>										
Administrative fees			16	3	6	6	14	133.33	14	14
Audit costs: External	998	1 552	1 139	1 100	1 217	1 286	1 360	5.75	1 421	1 433
Catering: Departmental activities	27	84	69	79	79	92	70	(23.91)	70	70
Communication (G&S)	252	87	86	88	99	100	96	(4.00)	103	103
Computer services	56			450	450	450	500	11.11	100	100
Consultants: Business and advisory services	1 261	1 762	2 139	2 019	929	929	2 551	174.60	1 634	1 134
Legal services (G&S)	14			500	500	431		(100.00)		
Contractors			29	30	20	20	10	(50.00)	10	10
Agency and support/ outsourced services							20			
Consumable supplies		9	3	18	19	19	19		19	19
Consumable: Stationery, printing and office supplies	8	16	20	22	22	22	21	(4.55)	22	22
Travel and subsistence	59	413	416	536	523	523	515	(1.53)	520	519
Training and development	431	213	434	384	510	510	365	(28.43)	386	398
Operating payments	78	119	75	144	173	173	169	(2.31)	171	173
Venues and facilities		194	231	218	218	204	254	24.51	254	264
Transfers and subsidies to	11 037	8 990	7 536	1 350	4 507	4 591	500	(89.11)		
Provinces and municipalities	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Municipalities	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Municipal bank accounts	10 490	8 218	6 500	1 350	4 350	4 350	500	(88.51)		
Households	547	772	1 036		157	241		(100.00)		
Social benefits	547	772	1 036		157	241		(100.00)		
Total economic classification	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421

Annexure A to Vote 3

Table A.3 Details on public entities – Name of Public Entity: Western Cape Gambling and Racing Board

	Audited outcome	Audited outcome	Actual outcome	Main appro- priation	Adjusted appro- priation	Revised estimate	Medium-term estimates		
R thousand	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2027/28
Revenue									
Non-tax revenue	74 686	80 856	114 305	86 311	86 311	86 311	101 144	99 485	103 890
Sale of goods and services other than capital assets	46 728	52 119	54 612	51 853	51 853	51 853	58 287	59 440	61 193
Entity revenue other than sales	1 702	3 662	6 990	3 647	3 647	3 647	3 470	3 500	3 200
Transfers received	26 256	25 076	52 703	30 811	30 811	30 811	39 387	36 545	39 497
of which:									
Departmental transfers	26 256	25 076	21 178	24 586	24 586	24 586	29 863	36 545	39 497
Other transfers	-	-	31 525	6 225	6 225	6 225	9 524	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total revenue before deposits into the PRF	74 686	80 856	114 305	86 311	86 311	86 311	101 144	99 485	103 890
Total revenue	74 686	80 856	114 305	86 311	86 311	86 311	101 144	99 485	103 890
Expenses	-	-	-	-	-	-	-	-	-
Current expense	57 880	65 801	71 662	77 566	77 566	77 566	89 170	97 146	102 625
Compensation of employees	47 550	49 527	51 540	56 959	56 959	56 959	65 588	74 832	80 582
Goods and services	10 330	16 274	20 122	20 607	20 607	20 607	23 582	22 314	22 043
Payments for capital assets	1 920	2 894	26 840	8 745	8 745	8 745	11 974	2 339	1 265
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total expenses	59 800	68 695	98 502	86 311	86 311	86 311	101 144	99 485	103 890
Surplus / (Deficit)	14 886	12 161	15 803	-	-	-	-	-	-
Adjustments for Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
Surplus/(deficit) after adjustments	14 886	12 161	15 803	-	-	-	-	-	-
Cash flow from investing activities	(1 920)	(2 888)	(28 003)	(8 722)	(8 722)	(8 722)	(11 950)	(2 314)	(1 239)
Acquisition of Assets	(1 920)	(2 894)	(28 025)	(8 745)	(8 745)	(8 745)	(11 974)	(2 339)	(1 265)
Non- Residential Buildings	-	-	(25 495)	(6 225)	(6 225)	(6 225)	(9 524)	-	-
Computer equipment	(1 177)	(2 867)	(370)	(900)	(900)	(900)	(700)	(732)	(765)
Furniture and Office equipment	(67)	(5)	(895)	(730)	(730)	(730)	(950)	(565)	(500)
Other Machinery and equipment	-	-	(305)	(190)	(190)	(190)	-	-	-
Computer Software	(676)	(22)	(960)	(700)	(700)	(700)	-	-	-
Other Intangibles	-	-	-	-	-	-	(800)	(1 042)	-
Other flows from Investing Activities	-	6	22	23	23	23	24	25	26
Other	-	6	22	23	23	23	24	25	26
Cash flow from financing activities	2 148	14 118	(1 094)	(1 143)	(1 143)	(1 143)	(1 194)	(1 249)	(1 305)
Other	2 148	14 118	(1 094)	(1 143)	(1 143)	(1 143)	(1 194)	(1 249)	(1 305)
Net increase / (decrease) in cash and cash equivalents	228	11 230	(29 097)	(9 865)	(9 865)	(9 865)	(13 144)	(3 563)	(2 544)
Balance Sheet Data									
Carrying Value of Assets	8 555	9 748	37 579	46 324	46 324	46 324	41 099	42 145	42 903
Non- Residential Buildings	-	-	25 300	31 525	31 525	31 525	25 300	25 300	25 300
Computer equipment	1 485	3 666	4 036	4 936	4 936	4 936	5 536	6 282	6 565
Furniture and Office equipment	1 477	1 099	1 994	2 724	2 724	2 724	3 124	3 424	3 578
Other Machinery and equipment	-	-	305	495	495	495	495	495	517
Transport Assets	624	385	385	385	385	385	385	385	402
Computer Software	4 942	4 560	5 520	6 220	6 220	6 220	6 220	6 220	6 500
Other Intangibles	27	39	39	39	39	39	39	39	41
Cash and Cash Equivalents	42 790	62 486	25 600	24 300	24 300	24 300	20 800	21 900	22 886
Bank	42 790	30 486	25 600	24 300	24 300	24 300	20 800	21 900	22 886
Other	-	32 000	-	-	-	-	-	-	-
Receivables and Prepayments	44 625	47 321	43 454	44 550	44 550	44 550	44 955	43 346	45 297
Trade Receivables	43 790	46 070	42 408	43 600	43 600	43 600	44 100	42 300	44 204
Prepaid Expenses	835	1 251	1 046	950	950	950	855	1 046	1 093
Inventory	68	55	55	51	51	51	53	56	59
Other	68	55	55	51	51	51	53	56	59
Total Assets	96 038	119 611	106 688	115 225	115 225	115 225	106 907	107 447	111 145
Capital and Reserves	35 945	50 340	43 837	27 450	27 450	27 450	29 430	30 560	31 935
Accumulated Reserves	21 059	38 179	28 034	27 450	27 450	27 450	29 430	30 560	31 935
Surplus / (Deficit)	14 886	12 161	15 803	-	-	-	-	-	-
Post Retirement Benefits	4 973	4 876	4 905	5 100	5 100	5 100	5 200	5 240	5 476
Present value of Funded obligations	4 973	4 876	4 905	5 100	5 100	5 100	5 200	5 240	5 476
Trade and Other Payables	66 408	74 130	67 552	68 500	68 500	68 500	69 100	71 200	74 404
Trade Payables	66 408	74 130	67 552	68 500	68 500	68 500	69 100	71 200	74 404
Provisions	-	-	600	300	300	300	300	300	314
Other	-	-	600	300	300	300	300	300	314
Funds Managed (e.g. Poverty Alleviation Fund)	24 000	47 031	31 527	32 500	32 500	32 500	33 100	31 200	32 604
Other	24 000	47 031	31 527	32 500	32 500	32 500	33 100	31 200	32 604

Annexure A to Vote 3

Table A.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited 2021/22	Audited 2022/23	Audited 2023/24	Main appro- piation 2024/25	Adjusted appro- piation 2024/25	Revised estimate 2024/25	% Change from Revised estimate			
							2025/26	2024/25	2026/27	2027/28
Total departmental transfers/grants										
Category A	250	300	1 200		150	150		(100.00)		
City of Cape Town	250	300	1 200		150	150		(100.00)		
Category B	12 038	17 698	16 027	5 423	16 433	16 433	13 997	(14.82)		
Matzikama	1 091	779	1 050		1 600	1 600	2 680	67.50		
Cederberg	1 208	1 058	2 058		1 550	1 550	2 500	61.29		
Bergrivier	1 000	2 325	1 140		775	775		(100.00)		
Saldanha Bay	250	1 800	1 000	1 000	1 150	1 150	2 000	73.91		
Swartland	250	718	100		100	100		(100.00)		
Witzenberg	250	200	250	150	250	250		(100.00)		
Drakenstein	1 250	200	840		100	100		(100.00)		
Stellenbosch	800	300	200		150	150		(100.00)		
Breede Valley	250	200	100							
Langeberg	800	800	200		100	100		(100.00)		
Theewaterskloof	250	1 350	200	500	700	700		(100.00)		
Overstrand	400	450	200	160	260	260	672	158.46		
Cape Agulhas	399	300	200		100	100		(100.00)		
Swellendam	890	200	200	500	650	650		(100.00)		
Kannaland	250	100	1 000		1 550	1 550	500	(67.74)		
Hessequa	250	300	200	263	363	363	1 050	189.26		
Mossel Bay	400	300	150		100	100		(100.00)		
George	250	1 450	1 200	2 000	2 100	2 100		(100.00)		
Oudtshoorn	250	700	2 200	100	675	675	1 060	57.04		
Bitou	250	800	700		200	200		(100.00)		
Knysna	250	550	639	150	725	725		(100.00)		
Laingsburg	350	100	1 000				540			
Prince Albert	350	625	200		200	200	2 500	1150.00		
Beaufort West	350	2 093	1 000	600	3 035	3 035	495	(83.69)		
Category C	2 500	1 500	1 200	3 500	4 150	4 150	4 675	12.65		
West Coast District Municipality	750	200	200		150	150		(100.00)		
Overberg District Municipality	400	800	700	2 750	2 950	2 950	3 775	27.97		
Garden Route District Municipality	1 000	300	200		200	200		(100.00)		
Central Karoo District Municipality	350	200	100	750	850	850	900	5.88		
Unallocated				10 837			3 451		23 028	24 002
Total transfers to local government	14 788	19 498	18 427	19 760	20 733	20 733	22 123	6.70	23 028	24 002

Note: Support initiatives to municipalities to improve financial governance and management introduced during 2011/12 will continue over the MTEF especially support to the most vulnerable municipalities. Over the 2025 MTEF, the priority allocations amounting to R22.123 million in 2025/26, R23.028 million in 2026/27 and R24.002 million in 2027/28 have been reserved for diverse financial support to municipalities. A portion of the 2025/26 amount and the full amounts for 2026/27 and 2027/28 are unallocated at this stage for the Western Cape Financial Management Capability Grant. The amounts for the Municipal Financial Recovery Services Grant are unallocated at this stage. It will be allocated in the respective Adjusted Estimates and based on the outcomes and recommendations of the municipal engagements as well as the outcome of the Annual Financial Statements.

Annexure A to Vote 3

Table A.4.1 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Western Cape Financial Management Support Grant	6 938									
Category B	5 588									
Matzikama	841									
Cederberg	958									
Bergrivier	600									
Drakenstein	1 000									
Stellenbosch	550									
Langeberg	550									
Cape Agulhas	149									
Swellendam	640									
Laingsburg	100									
Prince Albert	100									
Beaufort West	100									
Category C	1 350									
West Coast District Municipality	500									
Garden Route District Municipality	750									
Central Karoo District Municipality	100									

Note: The Vote has combined and redesigned the Western Cape Financial Management Support Grant and Western Cape Financial Management Capacity Building Grant into a consolidated grant structure in 2022/23 (Western Cape Financial Management Capability Grant) that will continue to provide support to municipalities and attain the set objectives.

Annexure A to Vote 3

Table A.4.2 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change			
	2021/22	2022/23	2023/24	appropriation	appropriation	estimate	from			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Western Cape Financial Management Capacity Building Grant	7 850									
Category A	250									
City of Cape Town	250									
Category B	6 450									
Matzikama	250									
Cederberg	250									
Bergrivier	400									
Saldanha Bay	250									
Swartland	250									
Witzenberg	250									
Drakenstein	250									
Stellenbosch	250									
Breede Valley	250									
Langeberg	250									
Theewaterskloof	250									
Overstrand	400									
Cape Agulhas	250									
Swellendam	250									
Kannaland	250									
Hessequa	250									
Mossel Bay	400									
George	250									
Oudtshoorn	250									
Bitou	250									
Knysna	250									
Laingsburg	250									
Prince Albert	250									
Beaufort West	250									
Category C	1 150									
West Coast District Municipality	250									
Overberg District Municipality	400									
Garden Route District Municipality	250									
Central Karoo District Municipality	250									

Note: The Vote has combined and redesigned the Western Cape Financial Management Support Grant and Western Cape Financial Management Capacity Building Grant into a consolidated grant structure in 2022/23 (Western Cape Financial Management Capability Grant) that will continue to provide support to municipalities and attain the set objectives.

Annexure A to Vote 3

Table A.4.3 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Western Cape Financial Management Capability Grant		17 505	13 427	17 760	20 423	20 423	20 123	(1.47)	21 028	21 912
Category A		300	1 200		150	150		(100.00)		
City of Cape Town		300	1 200		150	150		(100.00)		
Category B		15 705	11 027	5 423	16 123	16 123	13 997	(13.19)		
Matzikama		779	50		1 600	1 600	2 680	67.50		
Cederberg		1 058	1 058		1 550	1 550	2 500	61.29		
Bergrivier		2 325	1 140		775	775		(100.00)		
Saldanha Bay		1 800	1 000	1 000	1 150	1 150	2 000	73.91		
Swartland		718	100		100	100		(100.00)		
Witzenberg		200	250	150	250	250		(100.00)		
Drakenstein		200	840		100	100		(100.00)		
Stellenbosch		300	200		150	150		(100.00)		
Breede Valley		200	100							
Langeberg		800	200		100	100		(100.00)		
Theewaterskloof		1 350	200	500	700	700		(100.00)		
Overstrand		450	200	160	260	260	672	158.46		
Cape Agulhas		300	200		100	100		(100.00)		
Swellendam		200	200	500	650	650		(100.00)		
Kannaland		100			1 550	1 550	500	(67.74)		
Hessequa		300	200	263	363	363	1 050	189.26		
Mossel Bay		300	150		100	100		(100.00)		
George		1 450	1 200	2 000	2 100	2 100		(100.00)		
Oudtshoorn		700	2 200	100	675	675	1 060	57.04		
Bitou		800	700		200	200		(100.00)		
Knysna		550	639	150	725	725		(100.00)		
Laingsburg		100					540			
Prince Albert		625	200		200	200	2 500	1150.00		
Beaufort West		100		600	2 725	2 725	495	(81.83)		
Category C		1 500	1 200	3 500	4 150	4 150	4 675	12.65		
West Coast District Municipality		200	200		150	150		(100.00)		
Overberg District Municipality		800	700	2 750	2 950	2 950	3 775	27.97		
Garden Route District Municipality		300	200		200	200		(100.00)		
Central Karoo District Municipality		200	100	750	850	850	900	5.88		
Unallocated				8 837			1 451		21 028	21 912

Note: The Vote has combined and redesigned the Western Cape Financial Management Support Grant and Western Cape Financial Management Capacity Building Grant into a consolidated grant structure in 2022/23 (Western Cape Financial Management Capability Grant) that will continue to provide support to municipalities and attain the set objectives.

Annexure A to Vote 3

Table A.4.4 Transfers to local government by transfers/grant type, category and municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Western Cape Municipal Financial Recovery Services Grant		1 993	5 000	2 000	310	310	2 000	545.16	2 000	2 090
Category B		1 993	5 000		310	310		(100.00)		
Matzikama			1 000							
Cederberg			1 000							
Kannaland			1 000							
Laingsburg			1 000							
Beaufort West		1 993	1 000		310	310		(100.00)		
Unallocated				2 000			2 000		2 000	2 090

Note: Support initiatives to municipalities to improve financial governance and management introduced during 2011/12 will continue over the MTEF, especially support to the most vulnerable municipalities. Over the 2025 MTEF, the priority allocations amounting to R2 million in 2025/26, R2 million in 2026/27 and R2.090 million in 2027/28 for diverse financial support to municipalities. The amounts are unallocated at this stage which will be allocated in the respective Adjusted Estimates and based on the outcomes and recommendations of the municipal engagements.

Table A.5 Provincial payments and estimates by district and local municipality

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Cape Town Metro	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282
Total provincial expenditure by district and local municipality	289 998	317 050	310 800	339 777	306 171	306 171	359 755	17.50	383 298	400 282

Table A.5.1 Provincial payments and estimates by district and local municipality – Programme 1: Administration

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Cape Town Metro	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433
Total provincial expenditure by district and local municipality	55 508	60 976	57 340	60 453	54 745	54 745	61 263	11.91	69 492	72 433

Annexure A to Vote 3

Table A.5.2 Provincial payments and estimates by district and local municipality – Programme 2: Sustainable Resource Management

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Cape Town Metro	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381
Total provincial expenditure by district and local municipality	112 035	127 431	123 013	151 749	134 355	134 355	170 456	26.87	180 065	188 381

Table A.5.3 Provincial payments and estimates by district and local municipality – Programme 3: Asset Management

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Cape Town Metro	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047
Total provincial expenditure by district and local municipality	71 326	77 561	79 586	79 766	71 036	71 036	78 784	10.91	82 308	86 047

Table A.5.4 Provincial payments and estimates by district and local municipality – Programme 4: Financial Governance

Municipalities R'000	Outcome						Medium-term estimate			
	Audited	Audited	Audited	Main	Adjusted	Revised	% Change from Revised estimate			
	2021/22	2022/23	2023/24	2024/25	2024/25	2024/25	2025/26	2024/25	2026/27	2027/28
Cape Town Metro	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421
Total provincial expenditure by district and local municipality	51 129	51 082	50 861	47 809	46 035	46 035	49 252	6.99	51 433	53 421